

Liverpool John Moores University

Title: MANAGING PROJECTS
Status: Definitive
Code: **6505SM** (107497)
Version Start Date: 01-08-2011

Owning School/Faculty: Liverpool Business School
Teaching School/Faculty: Isle of Man International Business School

Team	Leader
Alex Watt	Y

Academic Level: FHEQ6
Credit Value: 12.00
Total Delivered Hours: 26.00
Total Learning Hours: 120
Private Study: 94

Delivery Options

Course typically offered: Runs Twice - S1 & S2

Component	Contact Hours
Lecture	12.000
Tutorial	12.000

Grading Basis: 40 %

Assessment Details

Category	Short Description	Description	Weighting (%)	Exam Duration
Exam	AS1	Examination	50.0	2.00
Essay	AS2	Coursework	50.0	

Aims

To familiarise students with project organisations and with project management principles in order to prepare them to seek employment in project environments.

Learning Outcomes

After completing the module the student should be able to:

- 1 Appreciate the various situations in which a project organisation is needed.
- 2 Manage a project within a staged project lifecycle framework.
- 3 Define project success criteria and prepare a business case for a project which takes into account all stakeholders.
- 4 Align project specifications to corporate strategy.
- 5 Apply the methods, tools, and techniques of project management, especially in terms of project planning, project control, and project risk management.
- 6 Discuss human and organisational issues in project organisations.
- 7 Become proficient at the use of Microsoft Project.

Learning Outcomes of Assessments

The assessment item list is assessed via the learning outcomes listed:

EXAM	1	2	3	4	5	6
ESSAY	2	5	7			

Outline Syllabus

Topic 1: Projects and project organisations

Topic 2: The project life cycle

Topic 3: Projects and strategy

Topic 4: Initiating a project

Topic 5: Project risk management

Topic 6: Project planning I

Topic 7: Project planning II

Topic 8: Project control

Topic 9: Project Flexibility

Topic 10: Organisational and human issues in project management

Topic 11: Course Review

Learning Activities

A one hour lecture and a one hour tutorial each week. Some tutorials may involve the development of hands-on skills in computer labs.

References

Course Material	Book
Author	Cleland, D and King, W
Publishing Year	1998
Title	Project Management Handbook
Subtitle	
Edition	
Publisher	Van Nostrand Reinhold

ISBN	
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Course Material	Book
Author	Lock, D
Publishing Year	2001
Title	The Essentials of Project Management
Subtitle	
Edition	
Publisher	Aldershot: Gower
ISBN	

Course Material	Book
Author	Maylor, H
Publishing Year	2003
Title	Project Management
Subtitle	
Edition	
Publisher	3rd edition, London: Pitman
ISBN	

Course Material	Book
Author	Meredith, J and Mantel, S
Publishing Year	2003
Title	Project Management: A Managerial Approach
Subtitle	
Edition	
Publisher	5th edition, New York: Wiley
ISBN	

Course Material	Book
Author	Turner, J
Publishing Year	2000
Title	Gower Handbook of Project Management
Subtitle	
Edition	
Publisher	Aldershot: Gower
ISBN	

Notes

This final year module discusses project management and organisations from a wide variety of perspectives (e.g. construction projects, innovation projects, change management). It is a relevant module for any student intending to pursue a career in an industry where the use of projects as a form of organisation is common, or for students who seek employment within project teams.

Project Management Handbook for EPC. Section 2.3 of this handbook will deal with the work-breakdown-structure (WBS) of a project, but one rule should be already mentioned here: the organization structure and the WBS are two different things. However there should be one principle respected when defining the WBS and when defining the project organization: On the lowest level of both structures, it must be possible to assign one single organizational responsibility to one or more work-packages of the WBS. These books are perfect for project managers of all levels. It covers all the aspects from managing your projects with a Gantt chart and other tools to using Scrum and Agile. But thinking about project management you need to be sure that studies on which your processes are based are reliable. We share a short list of books that are free to download now so that you know where to look for reliable information. These books are perfect for project managers of all levels. Project Management Handbook. Cambridge: Gower Technical Press, 1987. Lock, Dennis. The Project Manager's Survival Guide: the Handbook for Real-World Project Management. Columbus: Battelle Press, 1994. Project Management: a Reference for Professionals. New York: Dekker, 1989. Project Management Handbook. New York: Van Nostrand Reinhold, 1988. Project Management Toolkit: Diagnostic Instruments, Evaluation Forms, Checklists, Worksheets. IT Project Management Handbook offers practical IT management strategies and well-tested methods and tools for implementing project management techniques. It evaluates recent advances in IT project management techniques, systems development, Internet technology, software repositories, COTS, and system software development technologies.